FIEBINGER POLAK LEON ATTORNEYS-AT-LAW

A changing field of action: how we adapt to stay reliable.

At times, law can be a puzzling business - a complex framework with many options for one to take. Making the wrong move can lead one away from the ultimate goal and easily blur the bigge picture. Every legal system, however has its holes. We are here to eithe exploit or close them to suit your needs accordingly and find the right solution for you. Promptly and to the point

We see it as a constant challenge to keep restructuring ourselves as an organisation.
We are a large firm with the qualities of small one. We are international. We are the
not so) small among the mighty.
We think economically and show courag
in finding solutions. We are modern service providers with traditional virtues, and see our clients as our partners.
In international business law each case equires a customised team of specialists. Integrating their strengths and competencies in an optimum way is the main service of Fiebinger Polak Leon Attorneys-at-Law.

All of our clients get their own reliable they can fuly count on. The exper teams are in the background but alway on hand when needed. This calls for great lexibility on the part of our high-profile torneys and a willingness to embark upo new trails without drifting too far afield. trequires a capability to change based on principles such as confidentiality and oyalty.
ur ability to respond to societal chang quickly, with the right strategy and verve, and to fulfil our clients' wishes, is confirmed by a growing list of prominent clients.


Waterproof \& a perfect fit.

Be it friendly or hostile, an acquisition can prove to be a messy business. Even mergers can make waves that gradually erode what are believed to be reinforced foundations. Therefore we come suitably equipped to take care of corporate constructions. Once the groundwork has been laid and the finer details applied, the pen may finally be drawn to seal the deal.

We provide solid advice in all aspects related to corporate law and in transactions at home and abroad. From start-up to going public, from corporate \& project finance to M\&A and financing.


To go or not to go.

Long gone are the days of fighting to suppress an itchy trigger finger when dealing with the competition. When undertaken correctly competition law revolves around preparation to ensure that no nasty surprises are lurking around the corner. Go in all guns blazing and you'll only end up shooting yourself in the foot.

We offer advice on a European scale on all subtleties of competition and antitrust law. Registration and control of fusions, verification of transactions and settlement of disputes are among our core activities.


Weight is on your side.

Lady Justice cannot tell apples from oranges as she is blind. We are not. Our eyes are permanently peeled to discern the finest of details. With foresight and finesse, prudence and precision, we litigate to tip the scales in your favour.

We are conditioned to fight and do not shy away from disputes, but we nonethe less always keep an eye on the economic outcome. We regularly take action for our clients in complex litigation, arbitration and court proceedings. We are regularly summoned as arbitrators in the ICC, the Vienna Chamber of Commerce, and in ad hoc arbitration proceedings at home and abroad.

Security of supply.

Electricity is no longer simply available a the flip of a switch. The increasingly complex legal landscape in which suppliers must operate has become as volatile as the product itself. Gas is equally affected by the constant winds of change. Our team of bright sparks conducts itself efficiently and effectively to insulate you from unexpected shocks. Put simply: we invest our en ergy into ensuring you don't waste yours,

As a member of the international expert network Energy Law Group, we rank top in the field of liberalised infrastructure, par ticularly in the gas and power sector. We advise on all aspects of energy law, both in the regulatory sector and internationa M\&A, competitive law and lobbying.

Keep this advertisement. You may need to read it agan!. If you have any further questions, ask your lawyer from fiebinger polak leon attorneys-at-law ■

## Beware of bitter pills!

Modern healthcare is susceptible to an overdose of regulation. Such constraints can restrict flexibility, stunt growth and even damage your company's health. At the very least, the side effects can leave you with a seemingly unshakeable headache. Over-the-counter remedies in such cases are of little use. If you are suffering from pharmaceutical-related fatigue, make sure you consult a specialist who can write you a prescription you can trust.

We advise national and international pharmaceutical corporations on all matters related to pharmaceutical law, particularly in proceedings related to the approval of listed drugs as well as reimbursement schemes, patent law, cases of product liability as well as competition law.


This little piggy .

The banking sector's reputation has been dragged through the mud, leaving the tradtional, innocent image of the trusty piggy bank tarnished. When every move in every field is subjected to close scrutiny, you'll need the most experienced specialists on your side. Go it alone, and you may soon find yourself next up on the butcher's block.

We offer permanent legal representation for multinational and Austrian banks in all aspects of bank and capital market law, in cluding private banking, bank supervision laws, securities services, going public, company takeovers and financing.


Cast in stone.

When the market is in danger of collapsing only a lawyer can help. Solid foundations are only part of the game. Without flexibility cracks may well begin to appear. Our real estate specialists provide the legal support required to keep your walls standing strong while those around you begin to wobble.

Our real estate and building law department advises and represents developers, industries, architects and individuals on matters from development and project planning to construction. Their extensive experience with shopping centres, theme parks, airports and real estate investments makes them a highly competent partner, with further knowledge related to tenant law and real estate rights.


Yes we can.

Leading the life of a pirate has long lost its glamour. Brands now rule the waves, yet they must be protected from cheap imitations, which more often than not merely leave a bad taste in the mouth. We are here to fight for your rights. After all, it's not only what's in the can that counts.

We regularly advise clients on all matters pertaining to intellectual property and copy right, patent proceedings and combating product piracy. Protecting our clients from unfair competition practices is also one of our core activities.


This bunny is money.

Travelling the world in climate-controlled crates is a luxury reserved for only the most sought-after hares. Admittedly, they are dead, but they are insured up to their ears - for if even a single hair is out of place, things get expensive. Customs and art authorities track their movements, as museums, collectors and gallery owners are hot on their heels. Catching such rarities is no mean feat, for they are almost exclusively inherited, auctioned or loaned. Merely publishing a photo of a copy may see you in court. These hares need specialists who understand the world of art, to follow them across the globe, protect their rights and keep them safe from hunters.

Our firm's affinity for art is reflected in our
legal experts as well as on our office walls.


Tools for winners.

A well-oiled machine can pack up at a moment's notice, while even the most reliable of workers can down tools at any time. In such cases, disruption to normal operations must be kept to a minimum. That's where our technicians come in with a precision repair kit featuring prudence, consideration and expertise to ensure your business is restored to full working order.

Our specialists advise and represent ser vice providers and management in settle ments in and out of court, in collective and labour law matters.


Highway to hell.

Having the right connections is crucial Without directions you'll lose your way. When the light at the end of the tunnel is obscured by slow-moving traffic your journey may begin to seem wasted. Yet with a reliable passenger by your side to guide you through a labyrinth littered with procedures, policies and penalties, you'll make the right turns to stay on track and reach your destination safely.

We offer our expertise on public procurement to businesses and institutions compiling tender documents and carrying out tender procedures, and assist bidders in making an offer and evaluating the options for legal protection. We represent their interests in creating and managing infrastructure and construction, such as roads, power lines, power plants, shopping centres, golf courses and hospitals.

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You can leave your magnifying glass at home, as you'll find no small print here. We pay just as much attention to small matters as to the greates
 the strong and mighty.

